# creditrisk monitor<sup>®</sup>

# MALLINCKRODT PLC BANKRUPTCY CASE STUDY

FILED ON 10/12/2020



CreditRiskMonitor's warning of Mallinckrodt PLC's ("Mallinckrodt") bankruptcy risk was determined by a combination of factors:

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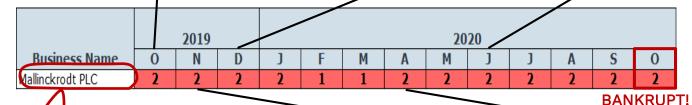
## MONTHLY AVERAGE FRISK® SCORE

CreditRiskMonitor's FRISK® score had been warning of financial stress at Mallinckrodt (NYSE: MNK) for more than a year. The company ultimately filed for bankruptcy on October 12, 2020.

Mallinckrodt announced payment of \$30+ million to settle opioid cases with 2 Ohio counties. Other cases were still outstanding.

Management raised "adjusted" earnings guidance in the prior month yet still failed to complete a debt swap.

Drug rebates and payments related to Acthar® Gel were estimated to approach \$640 million, or nearly all of the company's cash on hand.



The FRISK® score is
96% accurate¹ in
predicting the risk of
corporate
failure/bankruptcy over a
12-month horizon.
All FRISK® scores are
recalculated every night

for each subsequent 12-month period. The company sold its subsidiary BioVectra for a \$33.5 million loss; with cash proceeds contingent upon long-term performance.

Debt refinancing of \$1.2 billion fell apart and the company settled for about half that amount, a serious red flag.

FRISK® Score	BANKRUPTCY RISK RELATIVE TO THE HISTORICAL AVERAGE			
LUSK, SCOILE	FROM	ТО		
10	0.00x	0.12x		
9	0.12x	0.27x		
8	0.27x	0.34x		
7	0.34x	0.55x		
6	0.55x	0.87x		
5	0.87x	1.40x		
¥ 4	1.40x	2.10x		
3	2.10x	4.00x		
₹ 2	4.00x	9.99x		
1	9.99x	50.00x		

While the risk of bankruptcy varies at each FRISK® score, 96% of public companies that eventually go bankrupt enter the FRISK® "red zone" prior to filing. A FRISK® score of 5 or less is an important warning sign.

1. FRISK® score accuracy of 96% is based on backtesting of U.S. public companies; results may vary by country.

#### THE FRISK® SCORE COMPONENTS

At the core of the CreditRiskMonitor® process is our 96% accurate FRISK® score, which indicates a company's level of financial stress on a scale of 1 to 10, based on the probability of bankruptcy over a 12-month horizon. When available, the FRISK® score incorporates a number of powerful risk indicators including:

A "Merton" type model using stock market capitalization and volatility Financial ratios, including those used in the Altman Z"-Score Model

Bond agency ratings from Moody's, Fitch, & DBRS Morningstar

## Crowdsourced CreditRiskMonitor® Usage Data

<u>Crowdsourcing</u> has enhanced the accuracy and timeliness of the FRISK® score. We collect and analyze data patterns from thousands of CreditRiskMonitor® subscribers, including professionals from more than 35% of the Fortune 1000 and other large corporations worldwide.

The crowdsourcing advantage is even more powerful in our FRISK® score since many of the professionals who use our service are credit managers:

- Credit managers control one of the largest sources of working capital going into a company
- They are not held to the same "Fair Disclosure" restrictions that prevent non-disclosed information sharing on public companies
- Credit managers use a variety of non-public information sources such as their own company's management and sales representatives to be alerted to concerns in a public company's performance
- It is commonly known credit managers confidentially share information with other credit managers, thus collectively, their behavior helps to provide advanced insight to financial problems in public companies

Read more in Credit Research Foundation's quarterly journal article, "Assessing Public Company Financial Risk by Crowdsourcing the Research of Credit Professionals"

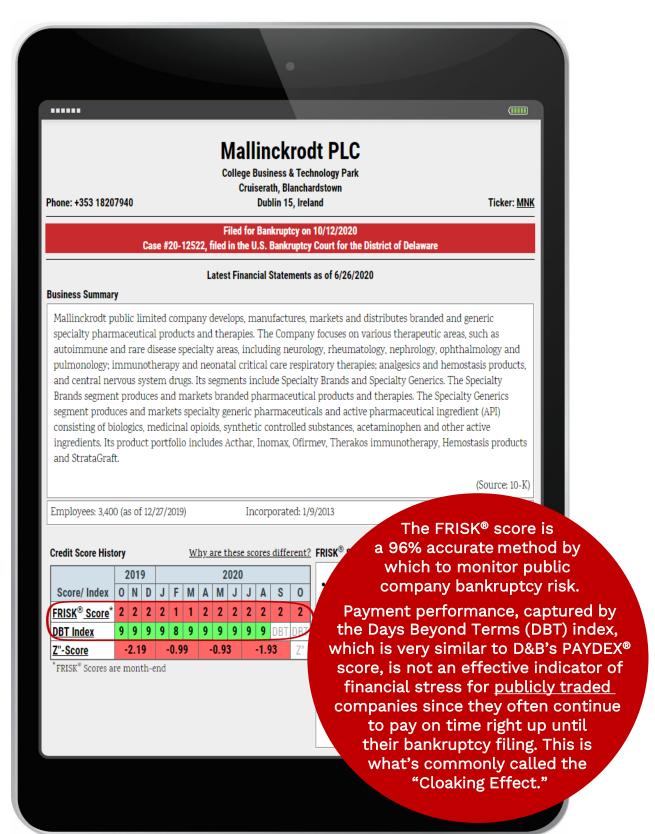
#### DO NOT MISS THIS - MANAGEMENT DISCUSSION AND ANALYSIS (MD&A)

Making misleading or fraudulent statements in an MD&A is <u>against the law</u> – and Sarbanes-Oxley subjects CEOs and CFOs to heavy fines or even <u>jail time</u> for doing so. A vital feature of the CreditRiskMonitor service is the ability to quickly access a Company's Management Discussion and Analysis (MD&A) history. Let it sink in: there are no two people in the world with better knowledge of a company's liquidity risk than the CEO and CFO. More than any credit manager. More than any trade group. And they're personally liable if they're lying.

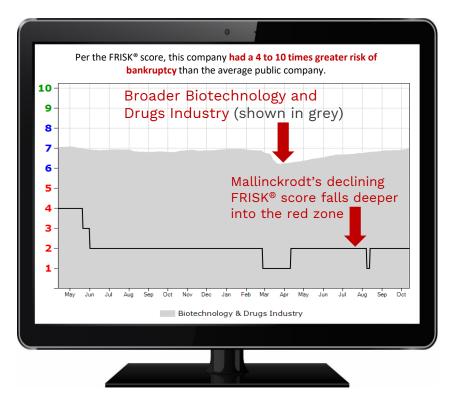
According to the Financial Accounting Standards Board (FASB), "MD&A should provide a balanced presentation that includes both positive and negative information about the topics discussed."



#### COMPANY REPORT DETAIL



### FRISK® DEEP DIVE

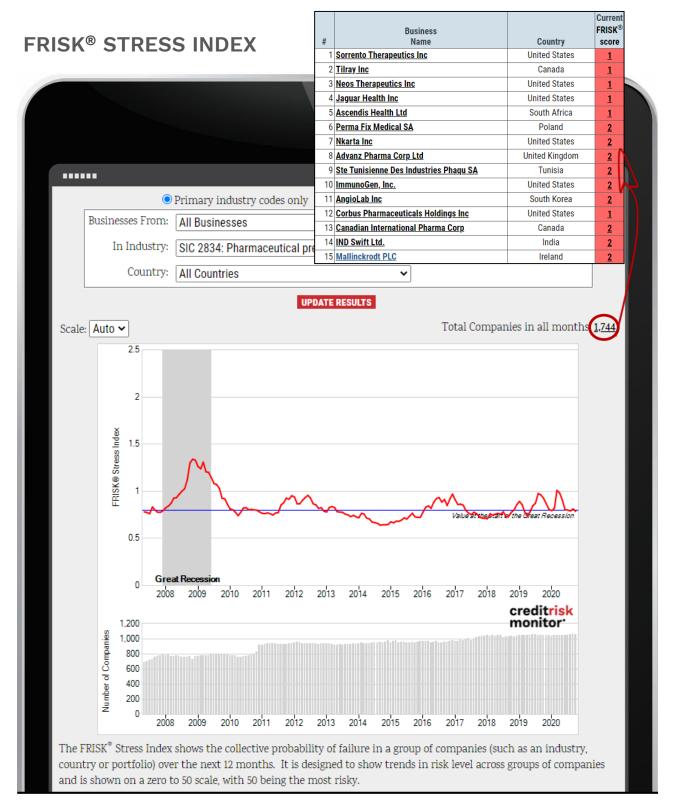


The FRISK® score relative to the broader Biotechnology & Drugs industry raised an additional red flag signaling heightened risk relative to peers, as well...

MAKING IMMEDIATE ATTENTION REQUIRED.

One of the inputs of the FRISK® score is a company's market cap volatility, adjusted for dividends, over the course of a year. Incorporating this information allows us to capture the "wisdom of markets" on a daily basis. This ensures our subscribers are getting the most up to date view of the risks they face since stocks tend to be more liquid and faster moving than bond prices and ratings.

During the middle of last year, total liabilities to market capitalization broke above the 5x threshold, which was indicative of high financial stress. With excessively high stock price volatility and persistently negative year-over-year market capitalization returns, Mallinckrodt's shareholder base rapidly eroded. In addition, the stock was selling far beneath stated book value which inhibited the company from raising equity capital from public and private market participants.



The average probability of failure for SIC code 2834 (Pharmaceutical preparations) has remained flat since 2007. However, Mallinckrodt PLC was among the weakest names in the industry as evidenced by its FRISK® score of 2.

## PEER ANALYSIS ON ALTERNATE SUPPLIERS AND CUSTOMERS



Mallinckrodt demonstrated bottom quartile ranking in key financial ratios (shown in red) versus its industry peers.

## **QUARTERLY PERFORMANCE RATIOS**

Operating and net losses in four of the last five quarters

Poor interest coverage ratio over the last three quarters

## **Performance Ratios - Sequential Quarters**

(Thousands	of	U.S.	Dol	lars)	i

	13 weeks	13 weeks	13 weeks	13 weeks	13 weeks
Period Ended	6/26/2020	3/27/2020	12/27/2019	9/27/2019	6/28/2019
Net Sales \$	\$700,900	\$665,800	\$804,900	\$743,700	\$823,300
% change	5.27%	-17.28%	8.23%	-9.67%	4.14%
Gross Margin \$	\$314,200	\$283,800	\$373,100	\$324,300	\$388,900
% change	10.71%	-23.93%	15.05%	-16.61%	16.05%
% of sales	44.83%	42.63%	46.35%	43.61%	47.24%
change as % of incremental sales	86.61%	n/m	79.74%	n/m	164.53%
SG&A \$	\$231,300	\$231,100	\$169,200	\$205,700	\$225,900
% change	0.09%	36.58%	-17.74%	-8.94%	-1.87%
% of sales	33.00%	34.71%	21.02%	27.66%	27.44%
change as % of incremental sales	0.57%	n/m	-59.64%	n/m	-13.15%
Operating margin \$	(\$725,500)	(\$6,300)	(\$1,349,400)	\$8,300	(\$29,900)
% change	-11,415.87%	99.53%	-16,357.83%	127.76%	-294.16%
% of sales	-103.51%	-0.95%	-167.65%	1.12%	-3.63%
change as % of incremental sales	-2,049.00%	n/m	-2,218.46%	n/m	-138.53%
EBITDA \$	(\$509,800)	\$218,500	(\$1,200,500)	\$274,600	\$285,500
% change	-333.32%	118.20%	-537.18%	-3.82%	2.22%
% of sales	-72.74%	32.82%	-149.15%	36.92%	34.68%
change as % of incremental sales	-2,074.93%	n/m	-2,410.29%	n/m	18.96%
EBIT \$	(\$726,100)	(\$4,600)	(\$1,428,100)	\$39,700	\$44,500
% change	-15,684.78%	99.68%	-3,697.23%	-10.79%	40.38%
% of sales	-103.60%	-0.69%	-177.43%	5.34%	5.41%
change as % of incremental sales	-2,055.56%	n/m	-2,398.37%	n/m	39.14%
Pre-tax income \$	(\$789,300)	(\$75,600)	(\$1,488,700)	(\$28,500)	(\$24,800)
% change	-944.05%	94.92%	-5,123.51%	-14.92%	49.90%
% of sales	-112.61%	-11.35%	-184.95%	-3.83%	-3.01%
change as % of incremental sales	-2,033.33%	n/m	-2,385.95%	n/m	75.54%
Net income (loss) \$	(\$933,100)	(\$50,200)	(\$1,157,100)	(\$1,100)	\$6,800
% change % of sales	-1,758.76%	95.66% -7.54%	-105,090.91%	-116.18%	-95.61% 0.83%
change as % of incremental sales	-133.13% -2.515.38%	-7.54% n/m	-143.76%	-0.15%	-452.91%
Tax expense \$	\$161,300	(\$18,900)	-1,888.89% ( <b>\$327,700</b> )	n/m (\$27,600)	(\$24,300)
Effective tax rate	-20.44%	25.00%	22.01%	96.84%	97.98%
Depreciation expense \$	\$24,700	\$25,500	\$24,000	\$24,500	\$24,400
% of sales	3.52%	3.83%	2.98%	3.29%	2.96%
% of capital expenses	216.67%	128.14%	98.77%	78.78%	64.55%
% of PP&E, net (annualized)	11.34%	10.98%	9.80%	9.50%	9.11%
Capital expenditures \$	\$11,400	\$19,900	\$24,300	\$31,100	\$37,800
% change	-42.71%	-18.11%	-21.87%	-17.72%	-5.03%
% of PP&E, net (annualized)	5.23%	8.57%	9.92%	12.05%	14.11%
% of working capital (annualized)	7.46%	16.03%	38.04%	-107.80%	612.15%
Interest coverage ratio	(7.94)	2.93	(15.55)		3.99
% change	-370.75%	118.86%	-539,44%	-11.38%	18.23%
Free cash flow \$	\$159,500	\$33,800	\$199,600	\$20,500	\$265,100
% change	371.89%	-83.07%	873.66%	-92.27%	112.59%
Source:	10-Q	10-Q	10-K	10-0	10-0
554156.	8/4/2020	5/6/2020	2/26/2020	11/5/2019	8/6/2019
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## **QUARTERLY LEVERAGE RATIOS**

Total debt
to equity
consistently
increased from 1.8x
to 5.4x due to
recurring losses

# Leverage Ratios - Sequential Quarters (Thousands of U.S. Dollars)

Total debt to assets ratio fell deep within the bottom quartile of drug manufacturer industry peers

	,	,			
errod Ended	6/26/2020	3/27/2020	12/27/2019	9/27/2019	0,20,2019
Total debt \$	\$5,242,900	\$5,373,300	\$5,374,800	\$5,764,800	\$5,540,900
% change	-2.43%	-0.03%	-6.77%	4.04%	-5.08%
Stockholders' equity \$	\$969,500	\$1,895,800	\$1,940,700	\$3,080,400	\$3,075,200
% change	-48.86%	-2.31%	-37.00%	0.17%	0.70%
Total debt to equity ratio	5.41	2.83	2.77	1.87	1.80
% change	90.80%	2.34%	47.99%	3.86%	-5.74%
Tangible net worth \$	(\$5,597,000)	(\$4,924,600)	(\$5,077,300)	(\$4,415,700)	(\$4,645,900)
% change	-13.65%	3.01%	-14.98%	4.95%	7.20%
Total assets \$	\$9,690,100	\$10,171,300	\$10,338,900	\$10,356,100	\$10,221,700
% change	-4.73%	-1.62%	-0.17%	1.31%	-3.16%
Total debt to assets ratio	0.54	0.53	0.52	0.56	0.54
% change	2.42%	1.62%	-6.61%	2.69%	-1.97%
Tangible assets \$	\$3,123,600	\$3,350,900	\$3,320,900	\$2,860,000	\$2,500,600
% change	-6.78%	0.90%	16.12%	14.37%	0.21%
Short-term debt \$	\$19,500	\$634,200	\$633,600	\$716,100	\$717,900
% change	-96.93%	0.09%	-11.52%	-0.25%	3,525.76%
Short-term debt % of total debt	0.37%	11.80%	11.79%	12.42%	12.96%
% change	-96.85%	0.12%	-5.10%	-4.13%	3,719.69%
Short-term debt % of working capital	3.08%	107.64%	156.91%	667.38%	-212.33%
% change	-97.14%	-31.40%	-76.49%	414.31%	-4,255.50%
Total liabilities \$	\$8,720,600	\$8,275,500	\$8,398,200	\$7,275,700	\$7,146,500
% change	5.38%	-1.46%	15.43%	1.81%	-4.73%
Total liabilities to equity ratio	8.99	4.37	4.33	2.36	2.32
% change	106.06%	0.87%	83.22%	1.64%	-5.39%
Total debt to EBITDA ratio (annualized)	n/a	6.15	n/a	5.25	4.85
% change	n/a	n/a	n/a	8.17%	-7.14%
Source:	1.		10-K	10-Q	10-Q
	Total li	iabilities `	2/26/2020	11/5/2019	8/6/2019

increased on
opioid-related
litigation and
Medicaid lawsuit
settlements

## QUARTERLY LIQUIDITY RATIOS AND RATES OF RETURN

Quick ratio was below 1x for five quarters	Liquidity Rati	ios - Sequer		rati ben in	n & quick os were eath the dustry nedian
Period Ended	6/26/2020	3/27/2020	12/27/2019	9/27/2019	0,20,2019
Current assets \$	\$1,954,800	\$1,873,300	\$1,830,700	\$1,661,200	\$1,219,400
% change	4.35%	2.33%	10.20%	36.23%	-1.78%
% of short-term debt	10,024.62%	295.38%	288.94%	231.98%	169.86%
Current liabilities \$	\$1,320,900	\$1,284,100	\$1,426,900	\$1,553,900	\$1,557,500
% change	2.87%	-10.01%	-8.17%	-0.23%	82.38%
Working capital \$	\$633,900	\$589,200	\$403,800	\$107,300	(\$338,100)
% change	7.59%	45.91%	276.33%	131.74%	-187.25%
% of sales (annualized)	22.61%	22.12%	12.54%	3.61%	-10.27%
Cash \$	\$818,300	\$808,000	\$790,900	\$498,800	\$241,100
% change	1.27%	2.16%	58.56%	106.89%	6.78%
% of short-term debt	4,196.41%	127.40%	124.83%	69.66%	33.58%
Cash ratio	0.62	0.63	0.55	0.32	0.15
% change	-1.54%	13.51%	72.68%	107.36%	-41.45%
Quick assets \$	\$1,311,600	\$1,335,200	\$1,368,400	\$1,037,600	\$769,500
% change	-1.77%	-2.43%	31.88%	34.84%	-4.02%
% of short-term debt	6,726.15%	210.53%	215.97%	144.90%	107.19%
Quick ratio	0.99	1.04	0.96	0.67	0.49
% change	-4.50%	8.43%	43.63%	35.13%	-47.37%
Current ratio	1.48	1.46	1.28	1.07	0.78
% change	1.45%	13.70%	20.01%	36.56%	-46.14%
Source:	10-Q 8/4/2020	10-Q 5/6/2020	10-K 2/26/2020	10-Q 11/5/2019	10-Q 8/6/2019

Extremely poor					(1111)	
returns on equity	Rate of Return - Sequential Quarters (Thousands of U.S. Dollars)					
Period Ended	13 weeks 6/26/2020	13 weeks 3/27/2020	13 weeks 12/27/2019	13 weeks 9/27/2019	13 weeks 6/28/2019	
Return on equity	-49.22%	-2.59%	-37.56%	-0.04%	0.22%	
% change	-1,802.78%	93.11%	-104,825.42%	-116.08%	-95.85%	
Return on total assets	-9.40%	-0.49%	-11.18%	-0.01%	0.07%	
% change	-1,819.53%	95.62%	-104,408.41%	-116.34%	-95.47%	
Return on tangible assets	-28.82%	-1.50%	-37.44%	-0.04%	0.27%	
% change	-1,815.46%	95.98%	-91,219.76%	-115.06%	-95.53%	
Source:	10-Q 8/4/2020	10-Q 5/6/2020	10-K 2/26/2020	10-Q 11/5/2019	10-Q 8/6/2019	

#### YEAR OVER YEAR STATEMENT OF CASH FLOWS

First half Operating bottom line cash flow fell turned into a by more than net loss half Statement of Cash Flows - Year-over-Year - Standardized - Year to page (Thousands of U.S. Dollars) 26 weeks 26 weeks 26 weeks 26 weeks 39 weeks Period Ended 6/26/2020 6/28/2019 6/29/2018 6/30/2017 6/24/2016 Cash Flows from Operating Activities: (\$983,300) Net income \$161,700 (\$2,400)\$462,000 \$528,700 Depreciation/depletion 439,400 488,600 397,100 406,000 625,000 Deferred taxes 314,100 (271,200)(101,000)(157,600)(324,300)Non-cash Items 63,900 60,300 (2,600)(354,900)(28,900)Changes in working capital 390,500 28,000 (29,300)(133,000)193,900 Total cash from operating activities 224,600 467,400 261,800 222,500 994,400 Cash Flows from Investing Activities: Capital expenditures (31,300)(77,600)231,200 475,300 133,500 Other investing cash flow items, total (687,500)(117,100)2,500 8,200 (9,900)Total cash from investing activities (28,800)(69,400)(456,300)465,400 16,400 Cash Flows from Financing Activities: Financing cash flow items (28,300)(18,500)(36,900)(32,500)(53,100)Issuance/retirement of stock, net (2,000)(56,800)(376,900)(593,500)(300)Issuance/retirement of debt, net (129,600)(485,900)(735,600)(292,800)(208,800)Total cash from financing activities (158,200)(506,400)(829,300)(702,200)(855,400) Foreign exchange effects 1,600 600 (500)800 (1,200)Net change in cash 37,100 (107,600)(1,025,000) (12,700)156,000 Net cash-beginning balance 822,600 367,500 1,279,100 361,100 365,900 Net cash-ending balance \$859,700 \$259,900 \$254,100 \$348,400 \$521,900 Source: 10-0 10-0 10-0 10-0 10-0 8/4/2020 8/7/2018 8/2/2016 8/6/2019 8/8/2017

## **NEWS ALERTS: A TIMELINE OF CONCERNING NEWS ITEMS**

Mallinckrodt PLC announced that it had received a subpoena from the SEC for documentation on disputes with

the U.S. HHS and impact the comp	d CMS concerning pricing op pany's ability to continue a	ceived a subpoena from the SEC for documentation on disputes with on its Acthar® Gel. The notice acknowledged that such disputes could as a going concern and eventually involve bankruptcy. Any admission nkruptcy is a major red flag that should be addressed immediately.
11/05/2019	CRMZ News Service	Mallinckrodt Says In Aug Co Got Subpoena From US SEC For Documents On Co's Dispute With US HHS, CMS Concerning Manufacturer Price For Co's Acthar Gel
liabilities associa	ated with the opioid crisis.	that it may be required to file bankruptcy in an effort to contain Furthermore, the company had hired restructuring experts and drew – these events often occur before bankruptcy restructurings.
11/07/2019	CRMZ News Service	Mallinckrodt Acknowledges Bankruptcy Risk From Opioid Lawsuits
short of the tota	ıl aggregated principal amo	debt exchanges for five bonds. All tendered attempts significantly fe ounts outstanding. In addition, newly issued second lien senior %, well above the rates of the preexisting notes.
12/05/2019	CRMZ News Service	Mallinckrodt plc Announces Final Results of Exchange Transactions
contemplated or company's share	nly having its U.S. generics	oid liabilities as well as certain debt maturities, Mallinckrodt business file for bankruptcy. In the subsequent weeks, however, the n approximately \$5/share to only \$1/share following a flurry of  Mallinckrodt considering Chapter 11 bankruptcy protection for
02/24/2020	Wall Street Journal	generics unit
net loss of \$0.60 sales, the compa litigation settlem the coronavirus	O/share, or approximately any's largest revenue continents. Furthermore, managpandemic due to stay-at-l	sitive adjusted earnings per share, except GAAP earnings indicated a \$50 million. Most of the net loss was related to a decline in Acthar ributor, which decreased by 28% quarter-over-quarter, as well as gement advised that Q2 earnings would also be negatively impacted become government mandates.
05/05/2020	Reuters	Mallinckrodt Posts Q1 Loss Per Share Of \$0.60
within the docur	mentation that the compa	ts drug pipeline advancements in a press release but later stated ny may be required to file for bankruptcy due Acthar® litigation, opioi oncompliant with its financial covenants.
08/04/2020	PRNewswire	Mallinckrodt plc Reports Earnings for the Second Quarter 2020 an Highlights Pipeline Advancements
District of Delaw for \$38,892 in 20	vare. It noted that the com 019, indicating potential in	odt PLC filed for Chapter 11 in the U.S. Bankruptcy Court for the apany's Acthar Gel was originally sold for \$50 per vial in 2001 and sol volvement in the practice of drug price gouging. With more than \$8.7 ment voluntarily entered into a Restructuring Support Agreement.
10/12/2020	NewsAPI.org	Facing Deceptive Opioid Marketing Suits, Mallinckrodt Files for Bankruptcy

## ABOUT THIS REPORT/CONTACT CREDITRISKMONITOR®



CreditRiskMonitor® is a financial risk analysis and news service that helps credit, supply chain and financial professionals stay ahead of and manage risk quickly, accurately and cost effectively. More than 35% of the Fortune 1000, plus over a thousand other large corporations worldwide, rely on our financial risk coverage of over 57,000 global public companies.

CreditRiskMonitor® Bankruptcy Case Studies
provide post-filing analyses of public company
bankruptcies. Our case studies educate subscribers
about methods they can apply to assess bankruptcy
risk using CreditRiskMonitor's proprietary FRISK® score,
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timely news alerts.

Request a Personalized Demo and Risk Assessment

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